

Global Agriculture and Food Security Program (GAFSP)

Executive Minutes

Steering Committee Meeting

September 19-20, 2023

In-Person (IFAD HQ, Rome) and Virtual

GAFSP Steering Committee Chair

Mr. Hong Won Yu

Director, Food Security

Global Affairs, Canada

GAFSP Co-Chair and GAFSP Private Sector Window Donor Committee Chair

Mr. James Catto

Director, Office of International Development Policy, International Affairs

United States Department of the Treasury

Accepted for the Steering Committee

HONG WON YU

Accepted for the Private Sector Window Donor
Committee

JAMES CATTO

SIGNED HWY

SIGNED JC

HONG WON YU

JAMES CATTO

Chair, GAFSP Steering Committee

Co-Chair, GAFSP Steering Committee

Chair, Private Sector Window Donor Committee

DAY 1 – SEPTEMBER 19, 2023

WELCOME, INTRODUCTION, AND ADOPTION OF THE AGENDA

1. The Global Agriculture and Food Security Program's (GAFSP) Steering Committee (SC) convened a hybrid meeting on September 19-20, 2023. The objectives of the meeting were to (i) reach Steering Committee decisions on key governance and operational questions affecting the GAFSP, including the launch of the Business Investment Financing Track (BIFT), the adoption of a financing modality that can sustain GAFSP's partnership with CSOs, the introduction of a Conflict of Interest Policy, and the financing of FAO's Indirect Support Costs under PO-led and TA projects; (ii) respond to Steering Committee questions regarding the FY24 Budget and proposed 5-year Program Evaluation with a view to facilitate decisions on a no objection basis following the SC meeting; and (iii) provide an update and share lessons learned from projects funded under the Private Sector Window, Country-led Track, and Producer Organization-led Track.
2. The SC Chair, Mr. Hong Won Yu, Director, Food Security Global Affairs, Canada, welcomed all SC Members and the Technical Advisory Committee PO (TAC-PO) Chairs. The draft agenda, circulated in advance of the meeting, was adopted and is provided in Annex 2.
3. The GAFSP Steering Committee members, the Coordination Unit, and the Trustee staff thanked IFAD and its leadership for a well organized session, and for the support and facilities, before, during and after the Steering Committee meeting.

GAFSP PORTFOLIO UPDATE

4. The GAFSP Coordination Unit (CU) presented trends and analyses of the current portfolio of projects supported under GAFSP's Financial Intermediary Fund (FIF). Disbursements have decreased since 2021; there are a growing number of projects that are smaller in size; there are unrealistic timelines set for processing projects and finally there are implementation challenges in FCV countries. The CU has conducted regular meetings and agreed on focused action plans with Supervising Entities (SEs) to improve the quality of the GAFSP portfolio. With regards to the GAFSP projects in Afghanistan and Myanmar facing implementation challenges due to the country situation, the SC agreed that the SEs should continue engagement and explore different options.
5. The International Finance Corporation (IFC) highlighted: GAFSP PrSW funding leveraged on average 1.9x funding from IFC and 6.3x in total financing over the period FY13-23; 25% of cumulative investment and 37% of cumulative project count are in countries facing Fragility, Conflict, or Violence (FCV); successful uptake of the IDA-Blend pilot; and the positive impacts of advisory work, including improved performance and increased impact of the GAFSP program.

GAFSP FINANCIAL STATUS & FY24 BUDGET

6. The Trustee updated the SC on the financial status for GAFSP, as of August 31, 2023.
 - (i) Total cumulative resources received, including the return on investments, was \$2,168 million.
 - (ii) \$100.5 million is available to the Steering Committee for allocation decisions. This budget excludes the commitments made by Germany (\$23.3 million) and Spain (\$10.9 million) that are expected to be contributed to GAFSP before the end of 2023. Once processed, these outstanding contributions would increase the budget envelope available to the Steering Committee for allocation decisions to \$134.7 million.
7. The CU highlighted key elements and drivers of GAFSP's proposed FY24 budget, which was submitted to the Steering Committee (SC) for approval on a no objection basis in August 2023. The SC approved the proposed budget on Day 2 of the Steering Committee meeting. However, the SC requested that the CU prepare and submit for the SC's approval an amended version of the FY24 budget following the September 2023 SC meeting.

BUSINESS INVESTMENT FINANCING TRACK & PILOT

8. Presentations were made by: the Council on Smallholder Agricultural Finance; the GAFSP CU, and IFAD.
9. Key observations made by Steering Committee members in regards the new intervention model proposed for the BIFT include:
 - (i) An endorsement of the BIFT's platform-based approach and focus on IDA-only countries, food and nutrition security, and local and regional value chains.
 - (ii) A request to expand the role of the SC beyond providing No Objections, in particular for the first cohort of the proposals submitted under the BIFT pilot, allocate a minimum of 10 business days for the SC to review proposals, and provide regular progress reports to the SC.
 - (iii) A request to maximize synergies between the BIFT and the GAFSP Public Sector Window to develop a pipeline of bankable projects and reduce competition among SEs for the limited pool of bankable projects currently in the market.
 - (iv) A desire to focus on smallholders and producer organizations (POs) and actively seek partnerships to deliver financial services and products through POs.
 - (v) A recognition of the significance of TA, knowledge sharing, and capacity building
10. The SC approved the BIFT with an allocation of US\$75 million for the BIFT Pilot. The SC requested that the CU develop a robust evaluation plan for the pilot, while the BIFT advisory group's membership would be extended to include all eligible investment SEs. Both the restructuring package and the BIFT pilot package will be presented to the SC during the March 2024 meeting.

CONFLICT OF INTEREST POLICY

11. The CU presented a summary of the main elements of the proposed GAFSP Conflict of Interest (COI) policy. The SC members conveyed their support for the proposed policy, except for paragraph 6.6. There was overall agreement among SC members that paragraph 6.6 should be removed entirely. A decision on the COI Policy was deferred to Day 2 of the Steering Committee meeting, in particular the session focused on the CSO funding modality.

DECISION ON FAO INDIRECT SUPPORT COSTS RECOVERY

12. A decision on FAO's Indirect Support Cost (ISC) issue, including the allocation related to the four PO-led projects supervised by FAO, was deferred pending further clarifications to be provided by FAO.
13. The SC agreed to 1) request FAO to provide further explanations of the different services covered by direct costs, direct support costs, ISC, and administrative fees and assess the feasibility of implementing a solution similar to WFP; 2) request the CU to assess the potential impacts and next steps in the event of a rejection of the ISC by the SC ; 3) request the CU to consider refining the budget table in future Calls for Proposals to provide greater clarity on indirect costs to the TAC assessment; and 4) request the CU to organize a virtual decision session on this issue once FAO has provided the additional information. The latter would avoid further delays in the processing timelines of a total of seven PO-led projects under the 6th and 7th Calls for Proposals.

DAY 2 – SEPTEMBER 20, 2023

FIVE-YEAR PROGRAM EVALUATION

14. The SC welcomed the revised draft Terms of Reference (ToR) for the 5-Year program evaluation and provided the following additional suggestions to both the process and ToR: (i) extend the timeline for program evaluation; (ii) ensure engagement and ownership of the evaluation by the SC, by constituting an evaluation working group (which should include all constituencies of the SC), and by organizing a learning event; (iii) gauge the status of actions around the 2018 evaluation recommendations; (iv) add clearer reference to the theory of change and to project-level monitoring that could be referenced (i.e. portfolio review, cross-cutting analysis, impact evaluations); (v) balance the scope of the program-wide evaluation against that of the future PrSW and BIFT evaluations; (vi) explore strategic questions on the leverage of the PuSW on scarce grant funding in light of the evolution to smaller grant sizes and the creation of various financing tracks; and (vii) assess the program's ability to respond to overlapping shocks, including the war on Ukraine, and implications for projects not selected by the competitive calls for funding.
15. The CU will recirculate a revised ToR which incorporates the additional suggestions from the SC (the SC will have five working days to review); consult with the SC throughout the process and establish an evaluation working group.

GAFSP PRODUCER ORGANIZATION-LED TRACK: EMERGING LESSONS LEARNED

16. The SC welcomed the CU's presentation on the PO portfolio and the lessons learned from the stocktaking exercise of the MMI. CSOs mentioned the need for a greater role in this process once a funding solution has been agreed, while other SC members requested more time to absorb the findings from the exercise. The SC requested the CU to share the detailed presentation, facilitate a dedicated discussion to delve deeper into the topic, and seek detailed written comments. To strengthen the ongoing learning effort, the SC advised the CU to (i) draw lessons from the 6th and 7th Call for Proposals; (ii) review TAC recommendations, (iii) incorporate key questions in the broader GAFSP program evaluation; and (iv) explore options for active engagement of CSOs in the exercise. WFP proposed to explore options for future projects funded under the PO-led track that prioritize underfunded geographic locations. WFP proposed to draft a concept note for a future call that would invest in ensuring that nobody is left behind and that would enable GAFSP to respond to increasing needs across the board. WFP offered to work with the CU, CSO representatives, and other SEs on the development of the note, which could be presented at the next Steering Committee.

CSOs' UPDATE ON GAFSP PARTNERSHIP

17. CSO representatives led an update session on the CSO-GAFSP partnership. CSO representatives noted that they continue to believe that GAFSP has an important role to play in the global food and agricultural ecosystem and its community of funders. GAFSP's unique, inclusive governance model which includes civil society representatives is a feature that is critical to preserve and promote. SC members agreed on the need to identify a pragmatic funding solution that would enable GAFSP's CSOs to carry out their critical work in support of GAFSP.

DECISION ON CSO FINANCING MODALITY

18. The CU provided an overview of the three CSO financing options and put forward two decision points for SC consideration. Decision 1: Does the SC agree to continue to develop the hybrid approach to World Bank Corporate Procurement (Option D) as the funding modality for CSOs

moving forward? Decision 2: Does the SC agree to set aside a budget to support existing CSO members to undertake a sub-set of priority activities in support of GAFSP during the FY24 transition period?

19. The SC agreed in principle to adopt Decisions 1 and 2. However, Decision 1 was adopted with the following caveats: (i) the CU should explore with the World Bank's Corporate Procurement Department the possibilities of covering labor costs incurred by CSO members during the FY24 transition period and beyond; (ii) Option D should be considered an interim solution while the CU explores options to partner with CSOs.
20. The SC agreed to adopt the overall Col policy, while removing paragraph 6.6 and requesting additional language on an equal treatment principle in the policy. The Chair concluded by providing October 30, 2023 as a deadline to resolve the question of the FY24 funding to existing CSO members. The CU was also tasked with presenting a proposal for Option D by the end of the year and to propose a preliminary timeline for pursuing further changes to the GAFSP governance documents that further clarify the Program's partnership with CSOs by the next SC meeting in Spring 2024.

KEY FOLLOW-UP ACTIONS AND NEXT SC MEETING AGENDA

21. The SC agreed not to close or cancel the Afghanistan and the Myanmar project. It deferred a decision on the way forward in Afghanistan until the ADB will communicate the possibility to engage in the country beyond humanitarian interventions. As part of the CU's regular portfolio status update to the SC, the SEs working on these projects will inform the next SC Meeting on actions proposed to continue their engagement in the two countries and any changes made to the projects.
22. For Myanmar, the SC agreed that ADB return the unused funding to the Trustee, allow FAO to continue implementing the TA Project within the initial timeframe, and share a detailed report and lessons learned with the SC once the project is completed. The CU noted the recommendations on tying the TA projects with Investment, and in the next call, it will be ensured that both TA and investment programs are approved together. For Afghanistan, the SC will await a concrete proposal from ADB, which is exploring other ways of supporting the country.
23. In response to the SC members' comments on mainstreaming gender, and climate, nutrition, the CU clarified that all these aspects are mainstreamed in the call for proposal and M&E plan. For example, 68% of projects are investing in nutrition-related activities. Written additional details will be provided after discussions with the SEs.

The Steering Committee agreed to undertake the following key actions:

24. FY24 Budget: While the SC approved the GAFSP FY24 Budget, the CU will prepare an amended FY24 budget for the SC's review and approval by October 30, 2023 that reflects additional costs expected to be incurred in FY24.
25. Next Steering Committee Meeting Date and Location: the CU will prepare for Senegal as the designated location for the next SC meeting, in partnership with AfDB which volunteered as co-organizer of the event. Regarding the meeting dates, the SC advised to organize the meeting a few weeks after the presidential elections.
26. FAO ISC: The CU, in consultation with FAO, will prepare a virtual session of the SC to review the additional information requested by the SC in regards the FAO ISC issue.

Annex 1

List of Meeting Participants (alphabetical order, by stakeholder group)

	Last Name	First Name	Country/Organization
Chairs			
1	Yu	Hong-Won	Director, Food Security at Global Affairs Canada, GCA, GAFSP Chair
2	Catto	James	Director, International Development Policy, US Treasury, GAFSP Co-Chair and GAFSP Private Sector Window Donor Committee Chair
Donors			
3	Lynn	Fiona	Australia
4	Watkins	Neil	Bill and Melinda Gates Foundation (BMGF)
5	Bahalim	Ammad	Bill and Melinda Gates Foundation (BMGF)
6	Fougere	Shannon	Canada
7	Brix	Jan	Germany
8	Janszen	Agnes	Netherlands
9	Aabo	Anders	Norway
10	Dypedokk	Kristin	Norway
11	Stormoen	Even	Norway
12	Yanez Minondo	Blanca	Spain
13	Krebber	Iris	United Kingdom
14	Save	Radio	United Kingdom
15	D'Aversa	Mary	United States
Regional Representatives			
16	Keizire	Boaz	Africa
17	Tenkouano	Abdou	Africa
18	Dalyono	Fnu	Asia
19	Khuong	Ha	Asia
20	Pokharel	Champak	Asia
21	Huerzeler	Benedikt	ECA
22	Acosta	Carlos	LAC
Supervising Entities (SEs)			
23	Katagami	Michiko	ADB
24	Kimura	Shingo	ADB
25	Bakayoko	Aida	AfDB
26	Bdioui	Ilyes	AfDB
27	Boahen	Philip	AfDB
28	Ochai	Sule	AfDB
29	Basu	Enika	IFAD
30	Brown	Donal	IFAD
31	Lenoci	Stefania	IFAD

32	Rubio	Francisco	IFAD
33	Labella	Patrizia	FAO
34	Manssour	Mohamed	FAO
35	Veillerette	Benoist	FAO
36	Lampietti	Julian	WB
37	Simmons	Sarah	WB
38	Polidori	Giulia	WFP
39	Samkange	Stanlake	WFP
40	Toe	Chris	WFP
Civil Society Organizations (CSOs)			
41	Amerasinghe	Niranjali	ActionAid USA
42	Guerra	Alberta	ActionAid USA
43	Hertzler	Doug las	ActionAid USA
44	Penunia	Ma Esther	AFA
45	Tseden-ish	Altantuya	AFA
46	Tsendsuren	Altangerel	AFA
47	Rostaing Akoha	Sessi	ROPPA
GAFSP Coordination Unit, WB			
48	Toure	Adama, El Hadj	GAFSP Program Manager
49	Van der Celen	Philip	Coordination Unit
50	Alamzai	Amanullah	Coordination Unit
51	Calixto	Silvana	Coordination Unit
52	Chawani	Thokozani	Coordination Unit
53	Chirag-Zade	Rufiz	Coordination Unit
54	Dizon	Felipe	Coordination Unit
55	Ekanayake	Indira	Coordination Unit
56	Madhavan Kutty	Bala	Coordination Unit
57	Magarotto	Cecilia	Coordination Unit
58	Markozashvili	Darina	Coordination Unit
59	Mecagni	Laura	Coordination Unit
60	Mpamba	Aimee	Coordination Unit
61	Murphy-McGreevey	Clare	Coordination Unite
62	Sakhuja	Davinder	Coordination Unit
63	Salman	Diana	Coordination Unit
64	Werbrouck	Pierre	Coordination Unit
65	Yang	Shijie	Coordination Unit
66	Younes	Ahmed Karim	Coordination Unit
GAFSP Private Sector Window Secretariat – IFC			
67	Shah	Niraj H.	GAFSP Head, Private Sector Window Secretariat
68	Albuquerque de Almeida	Wagner	IFC
69	Chang	Victoria Y.	IFC

70	Chaudhary	Bheeshm	IFC
71	Maiztegui	Josefina	IFC
72	Tolvaisaite	Lina	IFC
73	Farenholtz	Philipp	IFC
74	Kumar	Raunak	IFC
75	Neemraju	Kalyan	IFC
76	Sajjad	Sadia	IFC
77	Oksana Pidufala	Oksana	IFC
GAFSP Trustee /Legal			
78	Pardo	Maria Lourdes	Legal
79	Sta Maria	Iris	Trustee
80	Tortella	Virginia	Trustee
81	Williamson	Angela Susan	Trustee
TAC			
82	Khan	Daud	Co-Chair
83	McLean	Diana	Co-Chair

Annex 2



DRAFT AGENDA

**Global Agriculture and Food Security Program (GAFSP)
Steering Committee Meeting – September 19-20, 2023
Rome, Italy**

Tuesday, September 19, 2023 (DAY 1)

IFAD Global Headquarters

(Italian Conference Room & Virtual Participation)

Via Paolo di Dono, 44 Rome, Italy 00142

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Mobile: +1 202-817-1195 E-mail: cmurphymcgreevey@worldbank.org*

8:30-9:00	Breakfast served
9:00-9:10	1. Welcome, introduction of new participants & adoption of agenda Remarks by Steering Committee Co-Chairs <u>Documentation:</u> <ul style="list-style-type: none">○ Draft Agenda
9:10-9:45	2. Rising to the Challenge of a Food Crisis – Opening Remarks <ul style="list-style-type: none">• Welcome by Mr. Donal Brown, Associate Vice-President of the Programme Management Department, IFAD• Pre-recorded opening remarks by Mr. Alvaro Lario, President, IFAD• Remarks by Mr. Mohamed Manssouri, Investment Center Director, FAO• Remarks by Ms. Ute Klamert, Assistant Executive Director for Partnerships and Advocacy, WFP• Remarks by Mr. Julian Lampietti, Manager for Global Engagement in the Agriculture and Food Global Practice, World Bank
9:45-11:15	3. GAFSP Portfolio Update <u>Objective:</u> Provide an overview of the current status of the Program, an update on the portfolio for both windows, as well as lessons learned from GAFSP PrSW to guide SC discussions on the Business Investment Financing Track (BIFT) (Sessions 5, 6, 7)

	<p><u>Introduction:</u> Highlight key GAFSP achievements in 2023 and ongoing initiatives by El Hadj Adama Toure, Program Manager, GAFSP</p> <p><u>Presentation:</u></p> <ul style="list-style-type: none"> ○ Portfolio Status Update of Grant-Based Financing Track (Presentation by GAFSP CU) ○ Portfolio Status Update and Lessons Learned Private Sector Window (Presentation by IFC Private Sector Window Secretariat) <p><u>Discussion:</u> Status of Financial Intermediary Fund (FIF) and Private Sector Window portfolio</p> <p><u>Documentation:</u></p> <ul style="list-style-type: none"> ● GAFSP (FIF) 2022 Portfolio Review ● CU Response Note to the GAFSP FIF 2022 Portfolio Review ● ADB – Update on Afghanistan GAFSP Country Program
11:15-11.30	Coffee/Tea Break
11.30-12.00	<p>4. GAFSP Financial Status & FY24 Budget</p> <p><u>Objective:</u> Provide an update on the financial status of GAFSP and FY24 budget process</p> <p><u>Presentation:</u></p> <ul style="list-style-type: none"> ● Financial Status of the Fund (Presentation by Trustee) ● Status Update and Proposed Next Steps for Finalizing FY24 budget (Presentation by CU) <p><u>Discussion:</u> Funds available for allocations under future calls for proposals and finalization of FY24 Budget</p> <p><u>Documentation:</u></p> <ul style="list-style-type: none"> ● GAFSP Trustee Financial Report ● GAFSP FY24 Budget
12.00-12.45	<p>5. Overview of revised intervention model for BIFT and proposed pilot</p> <p><u>Objective:</u> Present outcomes of BIFT Advisory Group</p> <p><u>Presentations:</u></p> <ul style="list-style-type: none"> ○ Challenges and Opportunities for Investing in Smallholder Farming (Presentation by Council on Smallholder Agricultural Finance) ○ BIFT & BIFT Pilot Design Details (Presentation by GAFSP CU) ○ Examples of Potential BIFT Pilot Project (Presentation by IFAD) <p><u>Documentation</u></p> <ul style="list-style-type: none"> ● BIFT Decision Note
12.45-13.45	Lunch
13.45-14.45	<p>6. Decision on BIFT</p> <p><u>Objective:</u> SC to approve design details of revised intervention model for BIFT</p> <p><u>Presentation:</u></p> <ul style="list-style-type: none"> ○ BIFT Design Details (Presentation delivered by CU in Session 5) <p><u>Discussion:</u> SC members (by constituency) to provide views on the revised intervention model for BIFT</p>

	<p><u>Decision Points:</u></p> <ul style="list-style-type: none"> • Approve the design details of the revised intervention model proposed for the BIFT • Authorize the GAFSP CU & Legal/Trustee to finalize GAFSP Restructuring Package <p><u>Documentation:</u></p> <ul style="list-style-type: none"> • BIFT Decision Note
14.45-15.45	<p>7. Decision on use of available funds for BIFT Pilot</p> <p><u>Objective:</u> SC to decide the amount of funds to be used for the BIFT Pilot</p> <p><u>Presentation:</u></p> <ul style="list-style-type: none"> ○ BIFT Pilot Project (Presentation delivered by CU in Session 5) <p><u>Decision Point:</u></p> <p>Indicative envelope amount for BIFT Pilot</p> <p><u>Documentation:</u></p> <ul style="list-style-type: none"> • BIFT Decision Note
15.45-16.00	<p>Coffee/Tea Break</p>
16.00-16.45	<p>8. Decision on Conflict of Interest Policy</p> <p><u>Objective:</u> SC to approve Conflict of Interest Policy</p> <p><u>Presentation:</u></p> <ul style="list-style-type: none"> ○ Conflict of Interest Policy (Presentation by CU) <p><u>Decision Point:</u></p> <p>GAFSP Conflict of Interest Policy</p> <p><u>Documentation:</u></p> <ul style="list-style-type: none"> • Conflict of Interest Policy Decision Note
16.45-17.30	<p>9. Decision on FAO indirect support costs recovery</p> <p><u>Objective:</u> SC to decide on FAO request for indirect support costs recovery for Technical Assistance (TA) and PO (Producer Organization) Projects</p> <p><u>Presentation:</u></p> <ul style="list-style-type: none"> ○ Indirect Support Costs (ISC) for TA and PO Projects (Presentation by FAO) ○ Potential Impacts for GAFSP (Presentation by CU) <p><u>Decision Point</u></p> <p>FAO indirect support costs for TA and PO Projects</p> <p><u>Documentation:</u></p> <ul style="list-style-type: none"> • Decision Note on FAO indirect support costs
17.30–19.00	<p>IFAD Rooftop Reception and Cocktail</p> <p>Participants to make their own dinner arrangements.</p>

Wednesday, September 20, 2023 (DAY 2)

IFAD Global Headquarters

(Italian Conference Room & Virtual Participation)

Via Paolo di Dono, 44 Rome, Italy 00142

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8:30-9:00	Breakfast served
9.00-9.45	10. Five-Year Program Evaluation <u>Objective:</u> Review Five-Year Program Evaluation Process <u>Presentation:</u> Updated Terms of Reference and Milestones for Five-Year Program Evaluation (Presentation by CU) <u>Discussion:</u> Strategic questions and SC engagement in Five-Year Program Evaluation <u>Documentation:</u> <ul style="list-style-type: none">Updated Terms of Reference & Response Matrix
9:45-10:45	11. GAFSP Producer Organization-Led Track: Emerging Lessons Learned <u>Objective:</u> A walk through of the PO-led track history, providing an overview of the nature of the POs reached so far by GAFSP funding, and presenting the preliminary outcomes of the MMI stocktaking exercise. This will lay the foundation for in-depth strategic discussions within the SC regarding the future of the PO-led Track. <u>Presentation:</u> GAFSP CU <u>Discussion:</u> Discussion with SC members
10:45-11.00	Coffee/Tea Break
11.00-11:45	12. CSOs' Update on GAFSP Partnership <u>Objective:</u> Present Key GAFSP Partnership Priorities <u>Presentation:</u> GAFSP CSO Members <u>Discussion:</u> Discussion with SC members on CSOs' update
11.45-13.00	13. Decision on CSO Financing Modality <u>Objective:</u> SC to approve the modality proposed to make payments under the GAFSP Financial Intermediary Fund (FIF) to CSOs to support the Program, while ensuring compliance with World Bank policies and procedures <u>Presentation:</u> <ul style="list-style-type: none">Coordination Unit

	<p><u>Discussion:</u> CSO Financing Modality & SC Representation</p> <p><u>Documentation:</u></p> <ul style="list-style-type: none"> • CSO Financing Modality Decision Note
13.00-14.00	Lunch
14.00-15:00	<p>14. Key Follow-Up Actions and Next SC Meeting Agenda</p> <p><u>Objective:</u> Highlight main follow-up actions and solicit inputs for next SC Meeting</p> <p><u>Presentation:</u></p> <p>CU to present:</p> <ul style="list-style-type: none"> ➤ Key follow-up actions: <ul style="list-style-type: none"> • CSO Partnership • Five-year Program Evaluation • BIFT Pilot (if approved) ➤ Next Steering Committee Meeting Date and Potential Location(s) for Field Visits ➤ Prioritization of themes for next SC: <ul style="list-style-type: none"> • Finalize GAFSP Restructuring Package and Guidelines for BIFT Pilot • Review Preliminary Outcomes of 5 Year Program Evaluation • Discuss GAFSP longer-term strategy, action plan and (multi-year) budget <p><u>Discussion:</u> Follow-Up Actions and Next SC Meeting Agenda</p> <p><u>Decision Point</u></p> <p>Next Steering Committee Date and Location</p>
15:00-15:15	15. Closing remarks by GAFSP Co-Chairs